

Conclusions

Matti Lievonen
President & CEO

Capital Markets Day
29 September 2009

NESTE OIL

refining the future

Moving In The Right Direction

Refining the future

The leading supplier of products for cleaner traffic

Oil Products

Renewable
Fuels

Oil Retail

Customer focus

Common approaches

Excellent operational and financial results

Responsibility

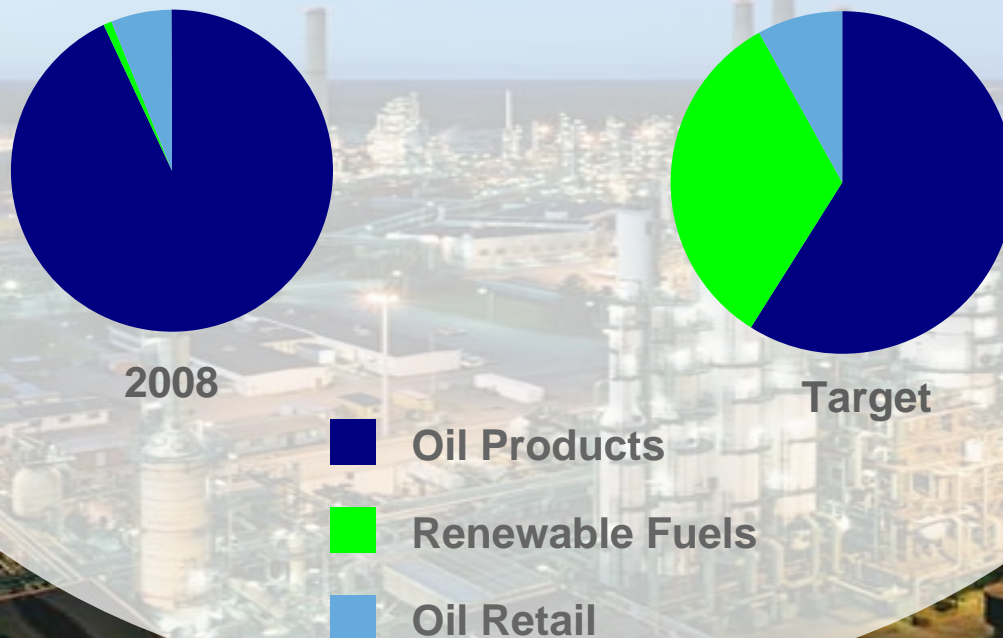
Cooperation

Innovation

Excellence

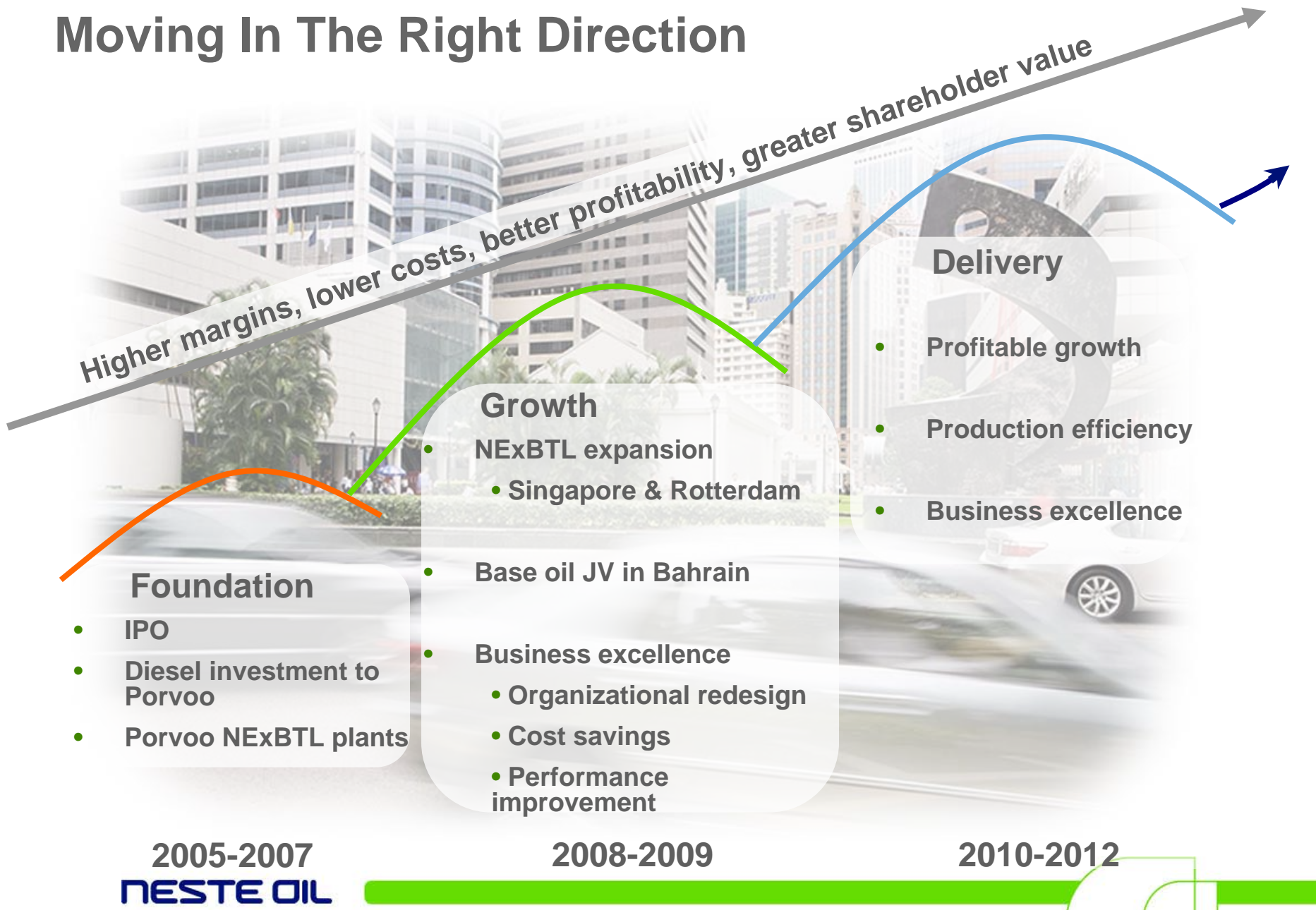
Moving In The Right Direction

Breakdown of annual EBITDA*) by segments



*) comparable EBITDA, excluding Others

Moving In The Right Direction



2005-2007
NESTE OIL

29 September 2009

2008-2009

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2010-2012

Our Promise

Leader in clean fuels

Cost leadership

Production efficiency

Transparency

Sustainability

Profitability

Shareholder value



refining the future

NESTE OIL