Performing In A Volatile Oil Market

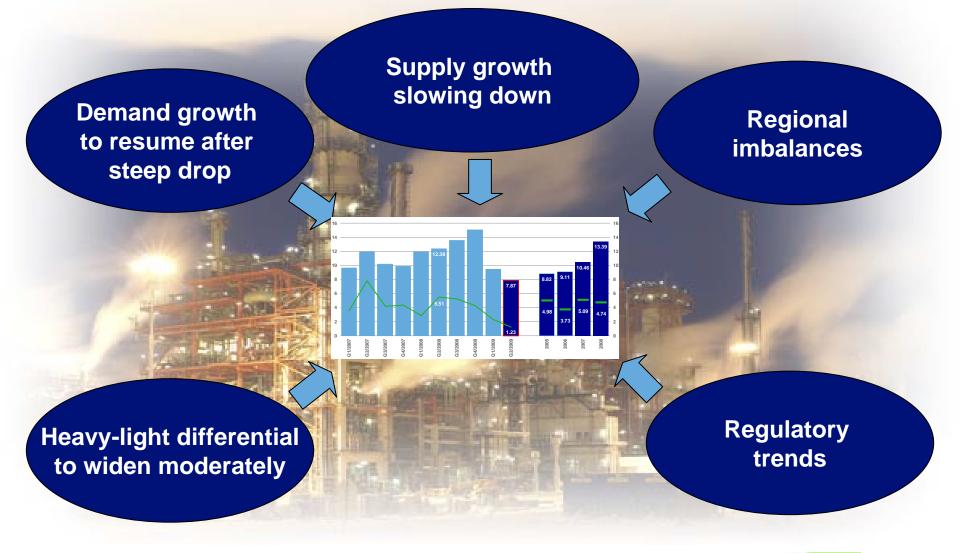
Matti Lehmus Executive Vice President, Oil Products

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refining the future

Key Trends Impacting Refining Margins





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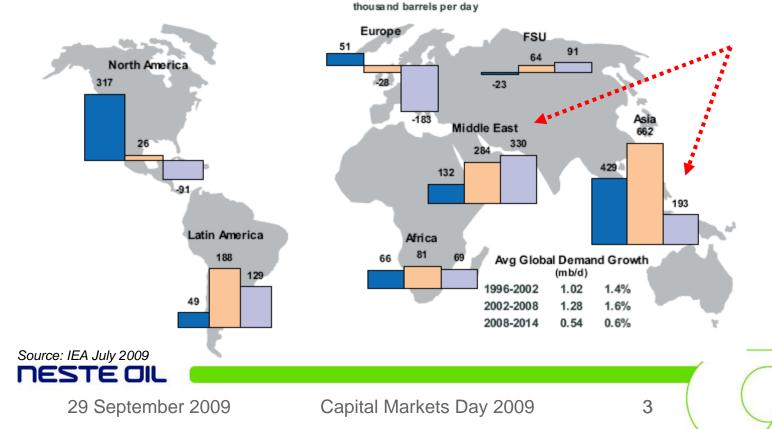
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Demand Growth Shifting To Developing Markets

- Global growth set to continue at 1.4 %/a after the steep drop in 2009
- Asia and Middle East are the main growth markets while OECD demand continues to shrink

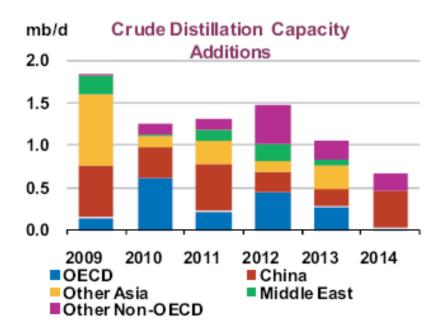
| | Mbpd (2008) | Growth %/a in 08-14 |
|---------------|-------------|---------------------|
| North America | 24.3 | -0.4 |
| OECD Europe | 15.2 | -1.3 |
| OECD Pacific | 8.0 | -3.3 |
| Asia | 17.5 | 2.3 |
| Middle East | 7.0 | 4.3 |
| Latin America | 5.9 | 2.1 |
| FSU | 4.2 | 2.1 |

Average Global Demand Growth 1996-2002/2002-2008/2008-2014

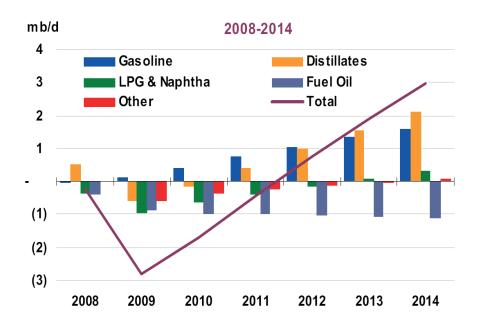


Supply Growth Slowing Down – Restoring Global Demand Will Take Some Time

Global supply growth forecast 2008-14: Investment postponements reducing growth



Global demand growth forecast 2008-14: Distillates and gasoline driving growth



Source: IEA June2009

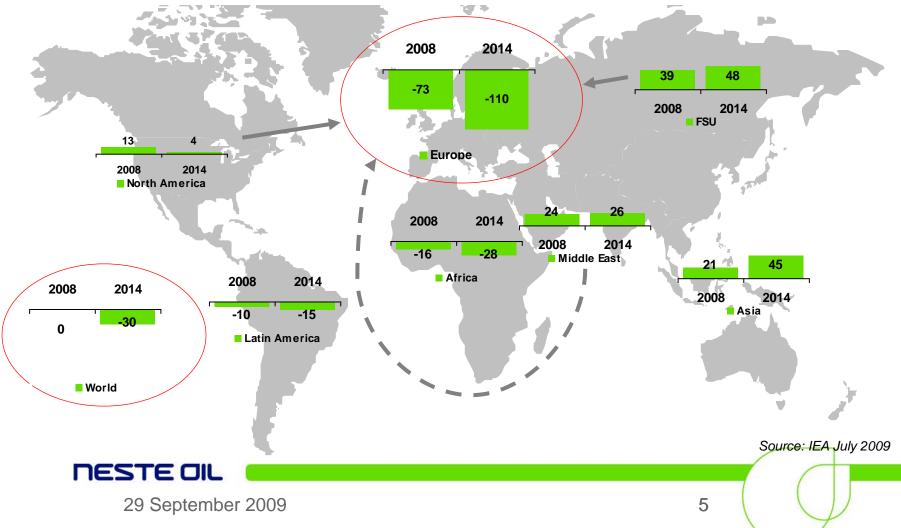


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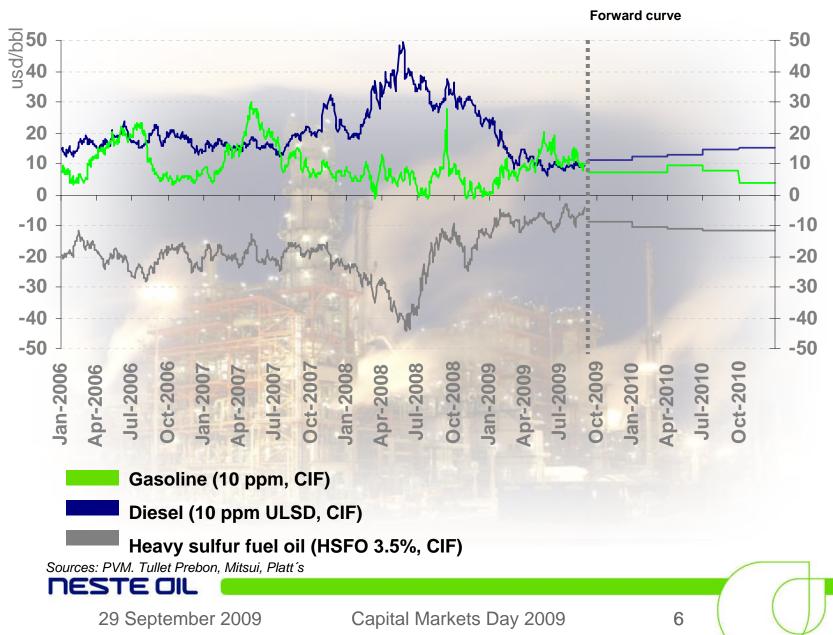
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Distillate And Fuel Oil Balances Will Eventually Tighten Again Despite Supply Growth

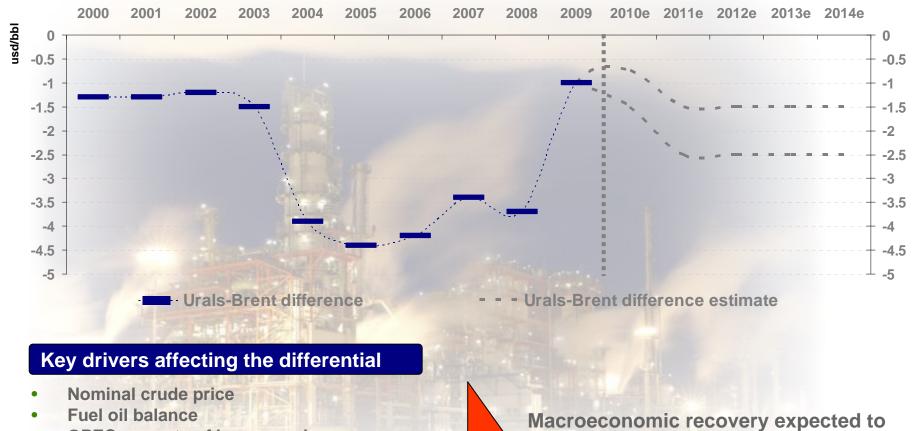
Forecasted regional evolution of middle distillates supply/demand balance 2008-14 (Mt/a)



Gradual Recovery Expected For Diesel Margins



Heavy-light Differential Is Expected To Widen Moderately



- OPEC run cuts of heavy crudes
- Arbitrage flows to USG and Asia
- Development of export logistics infrastructure

Macroeconomic recovery expected to lead to moderately wider Urals differentials

Data source: history Argus, forecast Neste Oil view and Wood Mackenzie



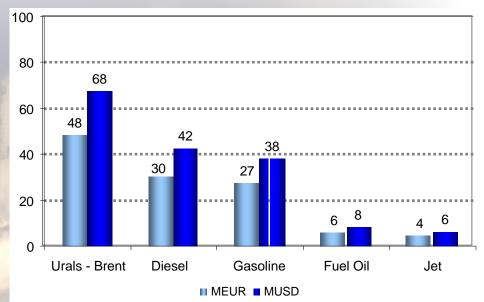
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Neste Oil Is Well Positioned In The Current Market

- Focus on middle distillates distillates-driven growth to resume
- Access to competitive feedstock supply and ability to process heavy crudes
- Ability to produce high-value product slate (high-quality diesel, gasoline and base oils)
- Logistics flexibility

Estimated impact of \$1/bbl change in key market parameters on Oil Products' annual comparable EBIT



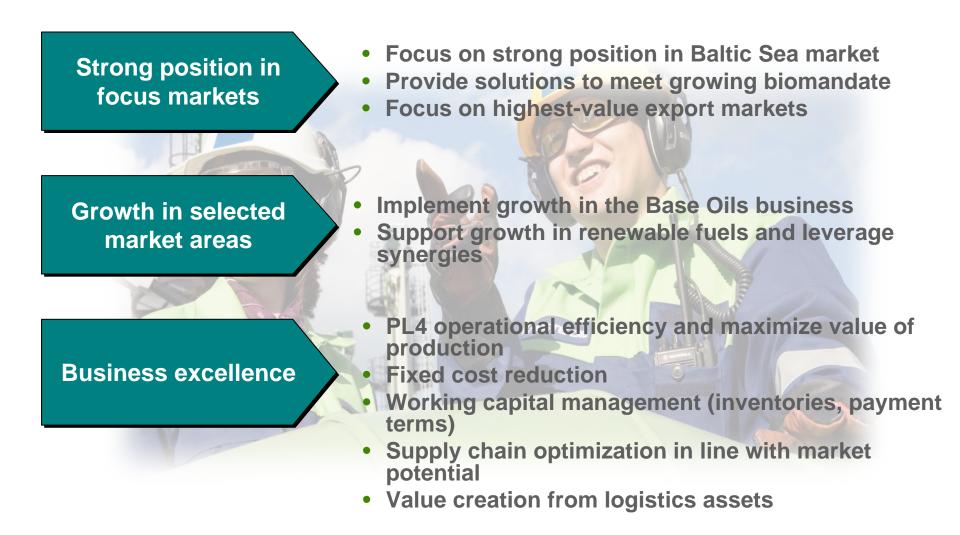
Note: Assumed USD/EUR exchange rate is 1.4

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Oil Products' Business Priorities

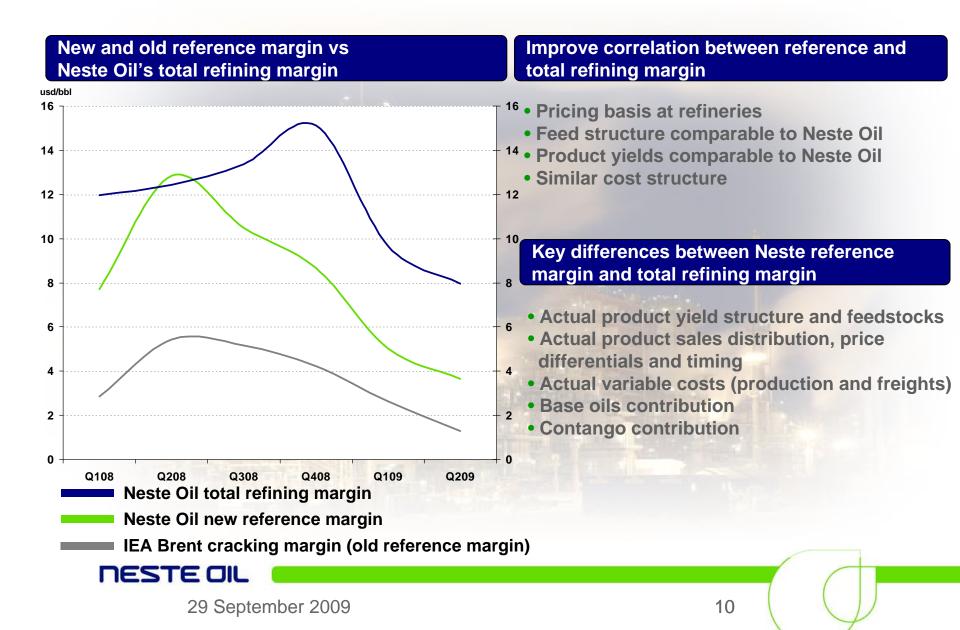




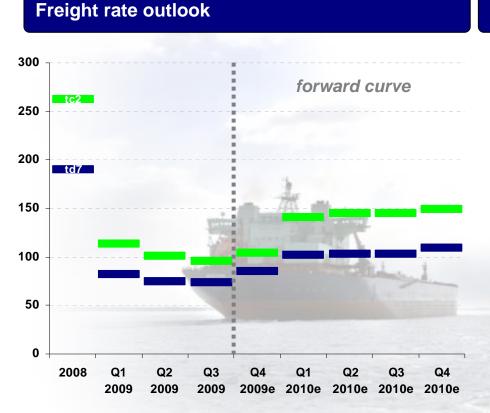
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Introducing New Reference Margin



Shipping Update



D7 = Crude oil freight rate from North Sea to Rotterdam C2 = Product freight rate from New York to Rotterdam

Business outlook

Strategy focused on reliable and costefficient shipping services

- logistics needs in Neste Oil's logistics chain
- capture opportunities in selected third-party business areas

Fleet optimization to support business performance

expiry of 10 time charters over 2009-10

Performance improvement programme initiated

TD7 and TC2 data source: Imarex



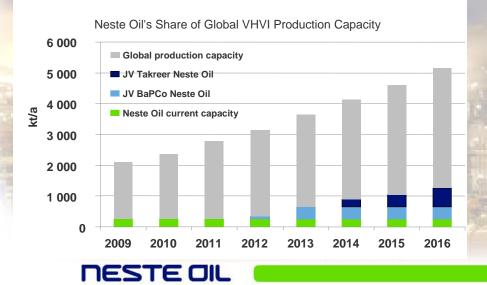
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Base Oils Update

Business outlook

- Short term market outlook demand and margins recovering gradually
- Long term business growth driven by demand
 - Demand growth driven by regulation
 - Neste Oil to maintain position in global top 3
- Expected production capacity growth reflects expected demand growth:



Strategy implementation

- Bahrain project on schedule and on budget
 - Construction progress currently >25%
 - Neste Oil ownership 45 %
 - Nameplate capacity 400 kta (Group III)
 - Neste Oil's investment cost EUR 130 million
 - Start-up in H2/20011

JV project in Abu Dhabi at the planning stage

- Majority JV partner Takreer
- Design phase proceeding well potential for investment decision during 2010
- Planned capacity of approx. about 500 ktpa Group III base oils and 120 ktpa Group II base oils

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Appendix



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Details On New Reference Margin

| Feed/Product | Reference Price | |
|---|---------------------------------|--|
| REB | Urals RDAM usd/bbl | |
| Brent dated | Brent dtd + Freight TD7 usd/bbl | |
| Products are priced in MT at Platts NWE Cargoes CIF | | |
| Propane | Propane (7000+ MT) | |
| Butane | Butane (3000+ MT) | |
| Gasoline 10ppm | Premium unl 10 ppm | |
| Naphtha | Naphtha | |
| Jet | Jet | |
| Diesel 10ppm | ULSD 10 ppm | |
| LSFO | 1.0 pct | |
| HSFO | 3.5 pct | |

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Details On New Reference Margin

| Feeds | Formula | |
|----------------------------------|---|--|
| REB | Standard share of REB 55 % * Price | |
| Brent dated | Standard share of Brent dtd 45 % * Price | |
| | SUM(above) = Feed cost usd/bbl | |
| Products | | |
| Propane | Standard yield 1 % * Price / weighted average bbl- multiplier of feed (7,39)** | |
| Butane | Standard yield 1 % * Price / weighted average bbl- multiplier of feed | |
| Gasoline 10ppm | Standard yield 30 % * Price / weighted average bbl- multiplier of feed | |
| Naphtha | Standard yield 1 % * Price / weighted average bbl- multiplier of feed | |
| Jet | Standard yield 5 % * Price / weighted average bbl- multiplier of feed | |
| Diesel 10ppm | Standard yield 45 % * Price / weighted average bbl- multiplier of feed | |
| LSFO | Standard yield 1 % * Price / weighted average bbl- multiplier of feed | |
| HSFO | Standard yield 9 % * Price / weighted average bbl- multiplier of feed | |
| | SUM(above) = Product value usd/bbl | |
| Neste Oil Reference Margin | = Product value – Feed cost – Standard refining variable costs (2 usd/bbl) - Sales freight (1,02 usd/bbl) *** | |

| ltem | Reference Price |
|----------------|---|
| REB | Urals/Brent CIF differential Rotterdam (Platt's) usd/bbl – Freight Primorsk/Rotterdam + Freight Primorsk/Porvoo |
| Brent dated | Brent dtd (Platt's) + Freight Sullom Voe/Porvoo |
| Product prices | Platt's CIF Cargoes quotes usd/t |

** REB bbl-multiplier 7,25 and Brent dtd bbl-multiplier 7,55

*** Sales freight is fixed standard 15 usd/ton. An estimate is made that 50% of production is exported. Freight formula = 15 * 50% / 7,39

Freights:

- Primorsk/Rotterdam freight usd/bbl
 = flat rate 8,42 usd/ton * WS TD17 (month ave) / 100 / 7,25
 Primorsk/Porvoo freight usd/bbl
 - = flat rate 4,01 usd/ton * WS TD17 (month ave) / 100 / 7,25
- Sullom Voe/Porvoo freight usd/bbl = flat rate 8,79 usd/ton * WS TD7 (month ave) / 100 / 7,55



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